

Presented by The National Academy of Sports Medicine



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FOREWORD

Online personal training is now more relevant than ever. With the vast array of technological options and virtual training applications available, you can pivot to an online personal training business in a few relatively easy steps.

This guide will function as your cheat sheet for a (hopefully) pain-free process towards transitioning to a virtual training dynamic for your business.

ABOUT KERIDON MCMAHON

I became an NASM Certified Personal Trainer (https://www.nasm.org/
become-a-personal-trainer) in 2001. While in college, I worked at the oncampus gym, followed by an internship at a local gym in Houston. I continued training there after graduation.



With seven years of experience under my belt, I left the gym and started training clients in-home. As we all know, it's tragic to lose clients to a move or an inevitable change of availability.

When one of my clients was relocating in 2014, we took our training sessions online to continue all of the hard work we'd done together. This marked the inception of my online training business.

Now, six years later, I've streamlined the process, and I'm ready to share my knowledge with others. Like any professional transition, there have been growing pains and many unforeseen obstacles. Still, overall this has been an incredible career move for me and a valuable service for my clients.



HOW TO START

To start your online personal training business, you first need to **pick out the right technology**, device, and fitness applications to drive your training sessions. Next you should **map out your virtual workspace**.

Lastly, you need to make sure you have the needed fitness equipment to train your clients effectively.

Let's break down each facet of starting your business below - starting with technology, moving through your work space dimensions, the equipment you'll need, and ending with lighting and workout environment factors!

TECHNOLOGY

The thought of taking your business online to offer virtual training services may be incredibly overwhelming at first. However, don't let the fear of the unknown stop you from making a positive step forward into the game-changing world of online personal training.

I've spent many years refining the process to make virtual services seamless and valuable for my clients as well as lucrative and efficient for myself. I've taken the time to break down my best practices in a way that will show you this can be a smooth and very profitable business move for you. First things first, I'm going to teach you how to set-up your virtual training space with confidence.

To set-up your virtual training space, you'll need two devices:

- 1. One device will be used as a camera, such as a tablet, laptop, or smartphone, and will be used as you demonstrate exercises and observe your client during the session.
- 2. The other device will be used to type in the client's workout details, including completed reps and other relevant data. You don't need to make a sizable financial investment when it comes to these items.
 One device with a camera and one that's capable of running a word processing application (such as Google Docs) will do.



SETTING UP

While you can train your clients virtually from anywhere (I've even done this while out of town), it's nice to have a dedicated home-base that allows you to be as organized and efficient as possible.

Before selecting a training space in your home, ask yourself the following questions:

- Will I have enough room to demonstrate exercises for my clients?
- Does this space have enough room for all of my equipment?
- Is the environment professional, clean, and free from distractions (e.g., you don't want to train from your kitchen counter while your family comes in and out of view)?
- Will I have a place to sit and observe my client while also documenting their workout details?
- Does this space have ample light to train clients virtually any time of day? Natural light is excellent, but if you don't have it, I'll explain the workaround in the next section

Make sure to have plenty of space between your camera and the demo area. In my virtual training space, I have both devices on my desk with six feet of open floor behind me. Make sure all equipment is off to the side, so you don't have to leave the room to retrieve it. Your client's time is precious (and paid for).

With that in mind, your preparedness is critical. If you wouldn't walk out of the gym during a session, don't do it at home either. Professionalism is key.

FITNESS EQUIPMENT

As a fitness professional, you know that great workouts are possible with little to no equipment. Ideally, your client has at least a set of dumbbells. I typically recommend that each client has three sets of dumbbells. Weight requirements will vary from client to client, but I follow this general guideline.

One set should be light (3-5lbs), one medium (8-10lbs), and one heavy (15-20lbs). The weight selection will depend on many factors, including budget, current strength, and future goals.



If a client has more equipment (and most eventually choose to purchase more), you need to have a comparable item to demonstrate proper usage.

I recommend investing in the following items for your virtual training space:

- Large ball
- BOSU® Ball
- Slam ball
- Medicine Ball
- Bands
- Kettlebells

Anything that fits in your space and is within your budget is a good call!

Chances are you already have a wide range of dumbbells for your personal use, but if not, don't worry about matching your client's exact weight. I use bright orange 5-pound weights to demonstrate for my clients; bright colors make it easier for clients to see the movements.

Depending on your background, a black or gray weight could get lost on the camera. Maximizing visibility will allow you to train as seamlessly as possible. This brings us to our next point, lighting.

LIGHTING

Ample lighting (either natural or artificial) is crucial when working with clients online. Have you ever taken a photo in dim light and noticed that it's grainy and pixelated? Web cameras work the same way. You want your clients to have as much clarity as possible during their session, making the experience as close to in-person as you can.

If windows are behind you while you work, you will appear dark and shadowy on camera. Your client won't be able to see you very well, and you may come across as unprofessional or unprepared. Based on where my desk has to be in my space, the windows are behind me.

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To overcome this problem, I purchased decorative blackout shades and made sure to close them before each session begins. Also, I bought an inexpensive ring light that illuminates my face (much like window light) so clients can see every move I make.

ENVIRONMENT

Remember, your clients' time is precious and paid for. It's essential to provide the most professional service possible for your client - making their investment with you well worth the spend. Consider all of the ways you can make your personal training space as distraction-free as possible.

A noisy background is a distracting one. Barking dogs, crying babies, oven timers going off, and notifications from your phone can all take away from the value of a client's time with you. While some of these things are bound to happen, minimize the possibility where you can.

I've often hired a babysitter to come over and attend to the children while I work with a client online. If that's not possible, I've reserved my kids' screen time to coincide with my client appointments for the day. I know that I need as little background noise as possible.

Because my dogs love to greet delivery drivers at the door (only a few steps from my training room), they spend their time in another room when I'm training a client. I've also recently added curtains to the doorway of my training room and keep them closed during online training sessions. Closed curtains are a visual indicator to my family that I'm not available and can't be interrupted.



VIRTUAL TRAINING VS. PRE-WRITTEN PROGRAMS

Many personal trainers (including myself) have capitalized on pre-written, packaged, and branded workout programs. These programs may be general or geared toward a specific demographic (new moms, senior citizens, or those who want to workout at home with a little guidance).

Often, these programs are available on DVD or via an online download for one price. These products are a great option to help your business generate passive income; however, pre-written programs are vastly different from the virtual training experience.

As a virtual trainer, you get to work with clients from a very specific vantage point. You will get to know your client, learn about his or her individual goals, and develop a program that is strategic. Virtual training is less of a one-size-fits-all approach, and more of a tailored service meant to add value and strengthen relationships.

BALANCING VIRTUAL AND PRE-WRITTEN PROGRAMS

A great approach is to utilize both pre-written programs and virtual training. This can be done pretty easily with the NASM edge app (https://www.nasm.org/edge).

Because you can utilize sample programs and exercises that come freely with the app, you can provide tried-and-tested programs for clients on days you don't provide a 100% live, virtual training session.

This means you balance out training sessions with a mixture of live workouts and routines that clients can do whenever they are ready. You can then measure their fitness results through the EDGE dashboard.



BENEFITS AND DRAWBACKS

Much like any service you offer, online training isn't without some challenges. I want to share some benefits and drawbacks to think about as you consider adding virtual training to your scope of service.

Benefits

- Online training allows you to reach a broader audience.
- Online training can be more affordable than in-person training (especially without a gym membership).
- For someone who is immunocompromised, it will be a much safer option.
- Online training means your client can still workout with you no matter your location or theirs.

 (Pro-tip: if your client is traveling, make sure he or she takes exercise bands along).

 Between bands, bodyweight exercises, and a little creativity, this business model works anywhere and everywhere!

Drawbacks

- Certain people don't like to workout outside of the gym.
- Some people need very heavy and large weights or machines to reach their goals, and that's not something you can provide with live virtual training.
- Unpredictable WiFi may pose challenges as you train online. Both the trainer and client need a good connection to ensure a productive experience. I have a WiFi booster in my home office to ensure optimal connectivity on my end. For the client, any high-speed internet connection should be fine.
- Space could also be an issue in some cases. I've found that every client has an area that will work for a home workout. Many clients train in their living rooms. Some position themselves in wide hallways, and others take their laptop or tablet into the back yard.



BILLING

Now for the part that makes everyone cringe: money! I think every entrepreneur on earth has questioned their value at one time or another. Am I worth that much? Yes, yes, you are! You are providing a valuable professional service that is designed to change lives. Be confident in your pricing, and stick to it! You aren't a discount store, so don't even think about running blue light specials.

To determine your pricing for virtual sessions, I recommend charging 20-25% LESS than you would charge the same client for a similar in-person training session.

Example: If you charge Sam \$100 for an in-person training session, you will charge him \$75-\$80 for a virtual session.

No matter your actual rate, just be consistent. Don't undervalue yourself, and be sure to charge everyone the same.

BILLING TIPS

- Charge everyone the same across the board.
- As a general rule, don't offer bulk pricing or discounts to keep your value consistent.
- Require the client to pay ahead of time by at least one session (this keeps the client accountable and prevents same-day cancellations).
- Stick to your contract and cancelation policy (with rare exceptions). Forfeit prepaid sessions when the cancelation policy is not met (e.g., someone who cancels two hours before the scheduled session).
- For more resources, check out:

Collecting Online Payments for Online Training: https://blog.nasm.org/collecting-online-payments-for-online-training
Tax Considerations for Online Training: https://blog.nasm.org/tax-considerations-for-online-training



BILLING METHODS

Virtual training is all about being hands-off, right? For the sake of automation and efficiency, I have an e-commerce system in place that allows clients to purchase online training sessions via my website. Some clients aren't comfortable with making web purchases, and that's ok.

For those clients, I provide other payment options, such as a branded Paypal invoice. I like to streamline as much as possible for the client. Many of my clients prefer to receive an invoice in their inbox rather than purchasing via the web. I keep both options available to accommodate my clients.

I limit payment methods for the sake of keeping things streamlined and organized. Therefore, I prefer not to use external apps such as Venmo, Zelle, Cash App, etc. Consistent and trackable accounting is vital to run an efficient online business; and, it's especially important at tax time!

If your client does not budge on payment methods (some people have had a bad experience and may refuse particular payment processors), you may consider making an exception. In that rare circumstance, it's better to collect payment by other means than no payment at all.

THINGS TO KEEP IN MIND

- Each app and e-commerce provider has their own fee structure.
- Do your homework and adjust your session fees accordingly. You don't want to lose valuable income because online payment fees haven't been factored in.
- Keep exemplary bookkeeping records.
- Track your write-offs
- Enlist the help of a trusted bookkeeper or tax professional to help you navigate the financial aspect of running your online business.



DOCUMENTATION

CLIENT FILES

Just as you'd keep a file for each client at the gym, you need to do that for your virtual clients as well. While software specific to personal trainers does exist, it's not at all necessary to run your virtual training business. You can very easily run your business using free Google Drive apps (such as docs and sheets) or using Microsoft office (such as Word and Excel).

The beautiful thing about Google Drive is, it syncs across all of your devices, and files can be shared with your clients. If you're not familiar with Google drive, don't worry, you can learn it quickly. If you've ever used Microsoft Office, this will be no sweat for you. Google Drive is a fantastic cloud-based solution that adds to the seamlessness of running a business online.

Each client has his or her own Google document within my Google Drive account. That individual document contains the following client-specific information:

- Client contact information, including address (if you have to call 911 on behalf of your client, you'll need that information).
- Does this space have enough room for all of my equipment?
- Emergency contact information for that client (such as a spouse; partner; parent; neighbor or close friend).

 This is a point of contact if your client experiences an emergency during his or her session. Be prepared for the worst-case scenario, and then hope you'll never have to use it.
- Fitness equipment owned by that client. An equipment list keeps you informed as you plan workouts and helps you lead with efficiency and confidence during each session. If you have to stop between exercises and ask, "do you have XYZ weight or equipment?" you'll be wasting precious time.



LEGAL AND SUPPORTING DOCUMENTS

Even though your client will be working with you remotely, obtaining the correct forms and signatures is of utmost importance. These documents will protect you and your client should anything go awry during your virtual sessions.

I have both required and optional forms, and I'll break those down for you below.

- Liability Release As you know, physical activity of any kind comes with the risk of injury. Your client must acknowledge this and release you, as their personal trainer, of any liability.
- Safety Waiver
- Contractual Agreement This document is where I state my 24-hour cancelation policy. It also allows me to charge the client's session if they don't provide 24-hours notice. I do make exceptions to this policy as necessary (family emergency, etc.), but it's entirely at your discretion. This keeps my clients accountable and demonstrates the value of your time and service.
- Physical Activity Readiness Questionnaire (Par-Q) with Health History Questionnaire A Par-Q is a simple self-screening tool that can and should be used by anyone who is planning to start an exercise program. It is typically used by fitness trainers or coaches to determine the safety or possible risk of exercising for an individual based on their health history, and current symptoms and risk factors.

These forms can be emailed to your client. Instruct them to send the completed forms back and then file away either hard copies or online. Even if you keep paper copies, it's a good idea to add scanned copies to each client's personal (e.g., Google) folder as well. Make sure all forms are complete before their first training session with you. No matter how good a friend the client may be, always complete the forms.

To streamline this process for my business, I host all forms on my website. When I receive a new client, I simply forward them one URL, and they have access to printable versions of each form.



OPTIONAL FORMS

MEASUREMENTS

Most clients are willing to take circumference measurements, but not all. For this reason, I also list measurements as optional. I have a video on my website that demonstrates how to take proper measurements.

These numbers are super helpful as you move forward with this client. They can be used as positive reinforcement to show a client how far he or she has come. I also add "bodyweight" to this section, though less emphasis is placed on weight.

BEFORE PHOTOS

I'm a firm believer that evidence of visual progress makes one more likely to reach his or her goals. For this reason, I strongly encourage clients to take before photos.

On my website, I show examples of how pictures are to be taken. I also provide a way to submit the photos. I don't require these photos, but strongly encourage each client to take this step in the process.

DON'T REINVENT THE WHEEL

Finally, you don't need to reinvent the wheel on all of these items mentioned above. A quick internet search will lead you to many templates and examples of forms that you can use to create something for your clients. You can also hire an attorney to create these forms for you.

Our very own NASM has many of these resources available already to their Certified Personal Trainers.

Also, be sure to add your logo to the top of all documentation for professionalism and brand awareness.



CONCLUSION + RESOURCES

If you're still on the fence about how virtual training may work in your business, I encourage you to implement virtual services while continuing to see in-person clients as well. This way, you can see if it's something that will work for you and your clients without giving up all of your in-person work.

For some helpful resources on how to train clients virtually - check out some of our blog posts on the subject (https://blog.nasm.org/tag/online-personal-training).

If you need additional help getting started, please visit the "fitness business coaching" page on my website at keridonfitness.com for more information.